

AMRIZE 2025 PERFORMANCE INDEX

Amrize 2025 Performance Index	Units	2025	GRI Reference	SASB Reference
Greenhouse Gas Emissions				
Scope 1 Greenhouse Gas Emissions	Metric tons CO_2	14,637,000	102-5 (2025)	EM-CM-110a.1
Scope 2 Greenhouse Gas Emissions (Location)	Metric tons CO_2	1,061,000	102-6 (2025)	
Scope 2 Greenhouse Gas Emissions (Market)	Metric tons CO_2	970,000	102-6 (2025)	
Total Greenhouse Gas Emissions, Scope 1 & 2 (Market)	Metric tons CO_2	15,608,000	102-5 (2025) 102-6 (2025)	
Greenhouse gas emissions intensity ratio, Scope 1 + 2 (Market)	Metric tons of CO_2/ million USD revenue	1,321	102-8 (2016)	
Energy Management				
Total Energy Consumption (thermal and electrical)[1]	Gigajoules (GJ)	86,734,000	103-2 (2025)	EM-CM-130a.1
Non-renewable energy (thermal + electrical)	Gigajoules (GJ)	79,770,000	103-2 (2025)	EM-CM-130a.1
Renewable energy (thermal + electrical)	Gigajoules (GJ)	6,964,000	103-2 (2025)	EM-CM-130a.1
Renewable energy (thermal + electrical)	%	8	103-2 (2025)	EM-CM-130a.1

Footnotes:

(1) Restated from 93,705,714 GJ in the RY2025 Non-Financial Matters Report due to refined calculation model.

Amrize 2025 Performance Index (cont.)	Units	2025	GRI Reference	SASB Reference
Nature				
Total Water Withdrawal[2]	Thousand cubic meters (m3)	50,425	303-3 (2018)	EM-CM-140a.1
Freshwater withdrawal by source - Surface	Thousand cubic meters (m3)	30,512	303-3 (2018)	EM-CM-140a.1
Freshwater withdrawal by source - Groundwater	Thousand cubic meters (m3)	9,339	303-3 (2018)	EM-CM-140a.1
Freshwater withdrawal by source - Produced Water (quarry water used)	Thousand cubic meters (m3)	2,802	303-3 (2018)	EM-CM-140a.1
Freshwater withdrawal by source - Third Party	Thousand cubic meters (m3)	4,236	303-3 (2018)	EM-CM-140a.1
Non-Freshwater withdrawal by source - Harvested Rainwater / Other Water	Thousand cubic meters (m3)	3,536	303-3 (2018)	EM-CM-140a.1
Total Water Discharged	Thousand cubic meters (m3)	14,209	303-4 (2018)	
Total Water Consumed	Thousand cubic meters (m3)	36,215	303-5 (2018)	EM-CM-140a.1
Total water consumed in regions with high or extremely high baseline water stress[3]	Thousand cubic meters (m3)	5,938	303-5 (2018)	EM-CM-140a.1
Total water consumed in regions with high or extremely high baseline water stress	%	16	303-5 (2018)	EM-CM-140a.1
Active Sites in Water-Stressed Areas	%	29	303-5 (2018)	
Active Quarries Located in Proximity of a High Biodiversity Area[4]	%	6	101-5 (2024)	
Active Quarries Located in Proximity of a High Biodiversity Area	Number	18	101-5 (2024)	

Footnotes:

(2) Total Water Withdrawal includes water from all business segments except captive power plants.
(3) We measure and report on the percentage of sites located in high and extremely-high water stress areas according to the World Resources Institute (WRI) Aqueduct tool. We continuously develop tailored strategies to enhance resilience at each of these sites, and we enhance resilience through initiatives such as alternative water sources and water recycling, where possible.
(4) Amrize assesses the biodiversity importance of each extraction site by periodically conducting a biodiversity risk screening. These screens evaluate our adjacency to protected natural areas using the US Protected Areas Database (US-PAD) and the Canadian Protected Areas Database (CPAD). Additionally, biodiversity intactness is reviewed based on the Mean Species Abundance (MSA) assessment criteria, which indicates how close an ecosystem is to its natural state.

Amrize 2025 Performance Index (cont.)	Units	2025	GRI Reference	SASB Reference
Resource Use				
Total Waste Generated	Metric Tons	550,000	306-3 (2020)	EM-CM-150a.1
Total - Non-hazardous Waste	Metric Tons	87,000	306-3 (2020)	EM-CM-150a.1
Recycled / Energy Recovery	%	57	306-4 (2020)	EM-CM-150a.1
Landfilled / Disposed	%	43	306-5 (2020)	
Inert Waste	Metric Tons	462,000	306-3 (2020)	EM-CM-150a.1
Recycled / Energy Recovery	%	24	306-4 (2020)	EM-CM-150a.1
Landfilled / Disposed	%	76	306-5 (2020)	
Total - Hazardous Waste	Metric Tons	1,000	306-3 (2020)	EM-CM-150a.1
Recycled / Energy Recovery	%	83	306-4 (2020)	EM-CM-150a.1
Landfilled / Disposed	%	17	303-5 (2018)	EM-CM-150a.1